

Summary Outturn Position 2020 / 21

Service Area	Final Budget	Outturn	Variance	Capital Charges	Other
	£	£	£	£	£
Prosperity & Investment	(4,422,820)	(6,394,184)	(1,971,364)	(3,418,363)	1,446,999
Finance & Resources	14,524,364	8,717,409	(5,806,955)	0	(5,806,955)
Policy & Governance	713,594	1,278,609	565,015	68	564,947
Children's Safeguarding & Family Support	36,923,250	38,696,966	1,773,715	74	1,773,641
Education & Skills	12,399,326	14,592,996	2,193,670	592,084	1,601,586
Adult Social Care	45,800,390	51,243,177	5,442,787	(13,125)	5,455,912
Health, Wellbeing & Commissioning	2,899,852	3,597,230	697,378	0	697,378
Neighbourhood & Enforcement Services	30,764,341	31,778,798	1,014,457	1,034,206	(19,749)
Communities, Customer & Commercial Services	3,134,257	9,454,946	6,320,689	(2)	6,320,691
Housing, Employment & Infrastructure	1,866,918	1,983,438	116,520	0	116,520
Corporate Communications	20,840	210,759	189,919	0	189,919
Corporate Items (incl. Covid Funding)	(15,649,433)	(26,035,564)	(10,386,132)	1,805,059	(12,191,190)
Total	128,974,880	129,124,579	149,699	0	149,699
Total Funding	(128,974,880)	(129,163,288)	(188,408)	0	(188,408)
Net Position	(0)	(38,709)	(38,709)	0	(38,709)

2020/21 Revenue Budget Variations over £50,000						
Description	Budget	Outturn	Variation	Analysis of Variation		Comments
				Capital Charges	Other	
	£	£	£	£	£	
Children's Safeguarding & Family Support						
CIC Placements	19,176,231	19,268,771	92,541		92,541	The number of children and young people in residential placements has fallen over the past year, although the average cost of such placements has risen. A comparatively large number of young people in residential placements will turn 18 over the next 2 years and this should also have an impact upon reducing costs. The numbers and costs of children in external foster placements has also fallen as the strategy of investing in internal foster carers has begun to change the balance of placements towards internal carers.
Post 18 Staying Put & Leaving Care Support	317,895	457,089	139,194		139,194	This expenditure comprises Post 18 Staying Put and Leaving Care payments, both of which have been under pressure as a result of Covid-related statutory guidance, with all looked after children turning 18 being offered staying put arrangements to continue in their current placement for an extended period of time. Leaving care payments have also been increased to accommodate the vulnerability of this cohort of young people during the pandemic.
Health Funding	(400,000)	(76,239)	323,761		323,761	The projected income from Health is significantly lower than in 2019/20. This is largely due to one young person for whom significant contributions had been received no longer being eligible for such support and another individual with significant health needs being paid for directly by the CCG rather than via T&W. Nonetheless, the service continues to liaise with health colleagues regarding funding contributions for children in care with health issues, as the level of income is now significantly .
Staffing - salaries	12,082,319	11,814,744	(267,575)		(267,575)	The underspend reflects the impact of vacancies and staff appointments at below the top of scale.
Staffing - Agency Costs	0	556,440	556,440		556,440	In some cases vacancies need to be covered by agency appointments which generally cost around one-third more than an equivalent substantive LA appointment, resulting in additional pressure to the Safeguarding budget. In addition, in specific areas of the service agency staff are being placed to maintain levels of caseload appropriate to the experience of staff. However as these staff, such as newly qualified social workers, gain experience and with the progression framework now in place assists retention of staff, the need for additional agency staff should reduce. Despite the impact of CV19, expenditure on agency staff in 2020/21 was significantly less than incurred in 2019/20.
Children with Disabilities	1,319,142	1,035,099	(284,043)		(284,043)	Many young people in receipt of payments are clinically vulnerable and shielding from CV19. As a result, they did not participate in activities to the same degree as 2019/20. In addition, use of the respite facility at Acorn Way has been much reduced due to CV19.
Children in Care Adoption Allowances	391,050	240,231	(150,819)		(150,819)	When children are adopted through external agencies (rather than by carers recruited by the joint adoption service) a significant fee is payable. In 2019/20 an unusually high number of children were placed via agencies and so significant costs were incurred, leading to the 2020/21 budget being significantly increased. The number of external placements was lower in 2020/21.
Joint Adoption Service	609,847	569,265	(40,582)		(40,582)	The increases in the costs of the joint adoption service in recent years were not continued in 2020/21.
Under £50k	2,522,092	3,547,025	1,024,933	74	1,024,859	
Additional year end transfers to reserves		400,000	400,000		400,000	See Appendix 5
Independent Review - Staffing	721,130	707,137	(13,993)		(13,993)	
Independent Review - Under £50k	183,545	177,404	(6,141)		(6,141)	
Total Children's Safeguarding & Family Support	36,923,250	38,696,966	1,773,715	74	1,773,641	

2020/21 Revenue Budget Variations over £50,000							
Description		Budget	Outturn	Variation	Analysis of Variation		Comments
		£	£	£	Capital Charges £	Other £	
Education & Skills							
Specialist Services		1,124,320	1,161,331	37,011	0	37,011	There was some loss of income from schools over the summer term due to the impact of CV19. However these additional costs have been offset by savings from vacancies, etc.
Traded Advisory Service		102,875	123,336	20,461	0	20,461	There was some loss of income from schools over the summer term due to the impact of CV19. However most of these costs have been offset due to savings from vacancies, etc.
School Transport		2,896,951	2,891,686	(5,265)	0	(5,265)	For much of the year there was uncertainty concerning the net financial impact from partial school closures, support for transport operators, the transport requirements arising from social distancing and the availability of additional government grant. However, over the year as a whole, the Council has been able to operate at close to its original budget for pre 16 transport
Post 16 Transport		288,911	373,453	84,542	0	84,542	The general comments above for pre 16 transport also apply for post 16 transport, although for post 16 transport (which is for high needs pupils), the requirement to provide provision through the year combined with social distancing in transport arrangements has resulted in expenditure exceeding budget.
Arthog		307,619	1,096,095	788,476	20,528	767,948	The impact of CV19 has made it impossible to undertake Arthog's usual activity and thus generate the associated income. Some of the loss of income has been able to be offset by savings on expenditure.
Music Service		65,468	81,190	15,722	0	15,722	Significant income has been lost as a result of CV19 restrictions but these have been offset by salary and other savings as tutors are employed on a flexible basis.
Skills Service Delivery		(75,162)	(6,755)	68,407	0	68,407	This represents a savings target that was not able to be achieved in-year. The service will continue to look for opportunities to achieve this saving, which was made more challenging in 2020/21 by the impact of CV19 on income generation.
Job Box		(386,983)	(24,923)	362,060	0	362,060	The removal of opportunities to meet clients face to face due to CV19 reduced the income generated from 'Prospect Services (the National Careers Service). As CV19 restrictions ease, a more usual pattern of income generation is anticipated.
Work Ready, Life Ready		757,709	673,252	(84,456)	0	(84,456)	As with other areas of activity, there was uncertainty during the year concerning the amount of income that would be received, particularly from government grants. However in this area income received was more similar to normal levels than had been anticipated earlier in the year.
Transfers to Reserves		0	523,250	523,250	0	523,250	See Appendix 5
Variations under £50,000		7,317,617	7,701,079	383,462	571,556	(188,094)	
Total Education & Skills		12,399,326	14,592,996	2,193,670	592,084	1,601,586	
Adult Social Care							
Purchasing - all types of Long term care	Residential/Residential EMI care, Nursing/Nursing EMI care, Homecare, Direct Payments, Shared Lives, Supported Accommodation and Supported Living, Daycare: Spot and Block contracts	48,002,111	54,905,453	6,903,342		6,903,342	As a result of CV-19, various actions to support providers and clients were implemented, these included an additional 10% payment to providers in the first quarter. The variation also reflects pressure on levels of care needed throughout the year as a result of the pandemic.
Purchasing	In House charging for Care	4,960,280	3,403,179	(1,557,101)		(1,557,101)	Reduced expenditure on internal care provision, mainly day care from Covid induced closure of services resulting in reduced income to the provider-see below

2020/21 Revenue Budget Variations over £50,000							
Description		Budget	Outturn	Variation	Analysis of Variation		Comments
					Capital Charges	Other	
		£	£	£	£	£	
My Options-Adults & Children's services	Trading accounts	523,664	1,568,728	1,045,064		1,045,064	Reduced income from charges mainly for Adult Social Care clients, and this is reflected as a reduced pressure on Long Term Care above.
My Options-Adults & Children's services	Contributions to reserves	0	20,000	20,000		20,000	See Appendix 5
Purchasing-short term reablement care(through BCF)	Bed based care and Homecare for up to 6 weeks	2,037,763	7,083,099	5,045,336		5,045,336	The variation includes additional pressures in relation to processes to support hospital discharge during the pandemic as well as increased activity in relation to non-covid related discharge and admissions avoidance. All Covid related spend was re-imbursed by the CCG which is reflected in increased income below.
Purchasing-short term reablement care(through BCF)	Contributions to reserves	0	500,000	500,000		500,000	See Appendix 5
Income	Client contributions	(6,549,245)	(7,101,613)	(552,368)		(552,368)	Overachievement of client contributions, offset by the impact of charges being suspended for a limited period due to Covid.
	NHS Contributions -Joint Funding contributions	(1,407,067)	(2,267,814)	(860,747)		(860,747)	Continued positive outcomes from working closely with CCG identifying health contributions.
	NHS Contributions -Transforming Care Partnership(TCP)	0	(280,004)	(280,004)		(280,004)	Pooled fund contribution to clients moved under TCP programme
	NHS Contributions Winter Pressures/risk share BCF/Cov	0	(5,029,219)	(5,029,219)		(4,569,958)	Funding from the CCG associated with Covid contracts beds and BCF/Winter pressure
	NHS contribution other Covid		0	0		(459,261)	CCG funding for additional spot contract costs re Covid
Fleet Transport	Transport charges mainly My Options	949,030	718,379	(230,651)		(230,651)	Reduced charges based mainly on reduced usage of fleet transport but also reduced usage and cost of non-fleet transport due to Covid restricting access to services
Operational Teams	Contributions to reserves	0	225,000	225,000		225,000	See Appendix 5
	Operational Team vacancies	0	(752,077)	(752,077)		(752,077)	Savings in staffing expenditure resulting from staff turnover
	Use of agency staff to cover vacancies	0	1,078,345	1,078,345		960,700	Expenditure on agency staff to cover vacancies above
						117,645	Continuance of agency staff to deal with increased demand due to Covid
Operational Teams	Variations under £50k	(2,716,146)	(2,828,279)	(112,133)	(13,125)	(99,008)	
Total Adult Social Care		45,800,390	51,243,177	5,442,787	(13,125)	5,455,912	
Health, Wellbeing & Commissioning							
Procurement	Procurement of PPE	0	552,911	552,911		552,911	Net cost of the purchase of PPE
Supporting People		313,249	522,019	208,770		208,770	Impact of loss of saving as a result of COVID19, full year savings could not be achieved
Test & Trace Grant	Infection Control	1,162,281	319,371	(842,910)		(842,910)	Covid Spend
Contain Outbreak Management Fund Grant (COMF)	Rapid Testing	4,149,489	167,233	(3,982,256)		(3,982,256)	Covid Spend

2020/21 Revenue Budget Variations over £50,000							
Description		Budget	Outturn	Variation	Analysis of Variation		Comments
					Capital Charges	Other	
		£	£	£	£	£	
Covid Grants	Grant Income	(5,311,770)	(5,311,770)	0		0	Grant income
Covid Grants	Contribution to reserves		4,825,166	4,825,166		4,825,166	Carryforward of Test & Trace and COMF grant to cover future spend
Commissioning SLA's	Public Health Eligible Expenditure	323,910	178,304	(145,606)		(145,606)	Public Health spend
Stop Smoking Service	Public Health Eligible Expenditure	277,589	91,522	(186,067)		(186,067)	Public Health Spend
Sexual Health Services	Public Health Eligible Expenditure	1,351,795	1,257,309	(94,486)		(94,486)	Public Health Spend
NHS Health Checks	Public Health Eligible Expenditure	74,680	10,430	(64,250)		(64,250)	Public Helth Spend
Public Health Grant	Contribution to reserves		624,902	624,902		624,902	Public Health Grant transferred into reserves
Variations under £50,000		558,629	359,833	(198,796)		(198,796)	
Total Health, Wellbeing & Commissioning		2,899,852	3,597,230	697,378	0	697,378	
Housing, Employment & Infrastructure							
Housing	Homelessness - Prevention, Bed and Breakfast gross costs	70,000	734,158	664,158		664,158	Homelessness gross cost for the provision of Prevention and Bed and Breakfast costs associated with 'Everyone In'.
	Homelessness - Prevention, Bed and Breakfast Income	0	(616,213)	(616,213)		(616,213)	A combination of Housing benefit income, one off grant funding from MHCLG and one off partner funding to support the costs of Homelessness.
Variations under £50,000		0	42,175	42,175		42,175	Covid pressure from additional resources to support the high volumes of Homelessness due to Covid.
Inward Investment & Business Support	Employees	645,820	545,727	(100,093)		(100,093)	One off underspends arising from vacancy management during the review and subsequent re-structure across HE&I.
	Contributions to Reserves	0	116,000	116,000		116,000	See Appendix 5
Variations under £50,000		1,151,098	1,161,591	10,493		10,493	Various Covid income pressures.
Total Housing, Employment & Infrastructure		1,866,918	1,983,438	116,520	0	116,520	
Policy & Governance							
Legal							
CSE Enquiry	Employees	0	64,280	64,280		64,280	Costs of the ongoing CSE Enquiry
	Supplies & Services	230	2,373,299	2,373,069		2,373,069	Costs of the ongoing CSE Enquiry
	Contingency contribution	0	(1,000,000)	(1,000,000)		(1,000,000)	Approved use of contingency
	Contribution from Reserves	0	(690,000)	(690,000)		(690,000)	Reserve funding set aside for the CSE Enquiry

2020/21 Revenue Budget Variations over £50,000							
Description		Budget	Outturn	Variation	Analysis of Variation		Comments
					Capital Charges	Other	
		£	£	£	£	£	
Electoral Registration	Supplies & Services	69,030	145,611	76,581		76,581	Costs relating to the discharge of the Electoral Registration Officer's duty to inform electors of options to cast their vote and, highlighting ability to vote by post in the context of a global pandemic. Additional costs including letter, postage and printing.
Insurance	Budgeted contributions to reserve	524,500	274,500	(250,000)		(250,000)	Lower than budgeted contribution to reserves.
	Contribution to Reserves	0	40,000	40,000		40,000	See Appendix 5
Variations under £50,000		119,834	70,920	(48,914)	68	(48,982)	Covid related income pressures
Total Policy & Governance		713,594	1,278,609	565,015	68	564,947	
Prosperity & Investment							
Regeneration & Investment	Net PIP and Service Charges	(6,690,890)	(5,996,838)	694,052		694,052	Impact of rent reductions and potential bad debt as a result of Covid implications and the ability to market properties during the pandemic.
	Net Car Parks Income and running costs	(297,970)	59,790	357,760		357,760	Carpark closures due to Covid leading to income shortfalls
R&I Management	Employees - Management account	782,410	678,841	(103,569)		(103,569)	One off underspends arising from vacancy management due to difficulties in recruiting during Covid.
	Employees	0	(91,200)	(91,200)		(91,200)	Homes England contribution towards staffing costs.
	Contribution to Reserves	0	147,000	147,000		147,000	See Appendix 5
						0	
BIT	Premises - linked to specific savings target	(194,000)	0	194,000		194,000	Delivery of saving delayed due to Covid.
	Property Costs	7,046,870	8,224,130	1,177,260	1,010,230	167,030	Pressure from ensuring Office premises are covid safe, offset by utility underspends.
BiT management	Employees	1,626,760	1,728,295	101,535		101,535	Use of agency staff required to support the delivery of DFG during Covid in addition to a savings target not deliverable during Covid.
	Supplies & Services	39,690	119,495	79,805		79,805	One off ICT licensing and support costs for specific BIT software.
	Income	(2,644,810)	(2,573,026)	71,784		71,784	Shortfall on income due to external capital schemes slipped into 21/22 due to Covid.
						0	
						0	
Development Management	Income	(1,070,330)	(1,313,329)	(242,999)		(242,999)	Over delivery of Planning fee income, net of covid pressure on Highways income.
Rights of Way	Contribution to Reserves	0	68,709	68,709		68,709	Contribution to support RoW capital projects.
Building Control	Employees	444,000	363,696	(80,304)		(80,304)	One off underspends arising from vacancy management in addition to the difficulty in recruiting to posts.
	Supplies & Services	93,590	29,283	(64,307)		(64,307)	License costs benefit in year due to short delay in a new system implementation.
Variations under £50,000		(3,558,140)	(7,839,028)	(4,280,888)	(4,428,593)	147,705	
Total Prosperity & Investment		(4,422,820)	(6,394,184)	(1,971,364)	(3,418,363)	1,446,999	

2020/21 Revenue Budget Variations over £50,000							
Description		Budget	Outturn	Variation	Analysis of Variation		Comments
		£	£	£	Capital Charges	Other	
		£	£	£	£	£	
Communities, Customer & Commercial Services							
Communities, Customer & Commercial Services	Income - Contributions from reserves (to be delivered from savings)	(84,280)	0	84,280		84,280	Staff from team have been and are still partially redeployed during Covid response which has impacted on progress on identifying alternative savings and new model now being developed to better support Council-wide income generation. Existing pressure linked to income targets, including £75k energy saving target. Original plan to install a private wire at the solar farm was not progressed after Ofgem decision that this would result in loss of Feed in Tariff income. Option of major expansion of District Heat Network in progress (BEIS funding secured for feasibility study) but not a short-term option. Shortfall of £43.5k against advertising income target, contract to support delivery of target delayed by Covid but put in place Sept 2020. £17.2k shortfall against roundabout sponsorship income
Co-Operative Council	Income	(75,000)	0	75,000		75,000	See comments above re. Private Wire
ICT Corporate Service Staffing	Income	(332,345)	(140,124)	192,221		192,221	Shortfall projected against project income
ICT Schools Supp&Services	Supplies & Services	731,945	793,708	61,763		61,763	Overspend arising from additional WAN costs and license costs in relation to schools. These costs have not been built into the current pricing model for schools but will be included in the 2021/22 pricing model.
ICT Corporate Supply&Services	Supplies & Services	1,415,160	1,478,682	63,522		63,522	Overspend arising from additional license costs, Capita & Brightcloud
Photocopying & Print Holding a/c	Income	(185,000)	(95,282)	89,718		89,718	Shortfall against income from MFD's due to lower printing volumes as a result of home working
ICT Schools Trading	Various	0	88,683	88,683		88,683	Cost of additional equipment purchased for schools for which no income has been received. COVID Variations include Laptops for Learners, which is a net cost after accounting for income to be received from schools and donations.
Housing Benefits Subsidy	Income	(47,841,730)	(47,530,891)	310,839		310,839	Impact of suspending the recovery of overpayments from ongoing benefit and a reduction in recovery of overpayments in the debtors system. Overall overpayments income is £289k lower than in 2019/20. The figures also include costs of £158k in relation to emergency bed & breakfast accommodation for homeless people as a result of COVID which is ineligible for subsidy.
Housing Benefit/Council Tax Support Team	Employees	653,480	749,005	95,525		95,525	Savings target of £160k which will not be fully delivered as a result of COVID19, offset by grants received in respect of Welfare Reform.
Housing Benefit/Council Tax Support Team	Supplies & Services	158,388	91,673	(66,715)		(66,715)	Underspends on postage and printing
Housing Benefit/Council Tax Support Team	Income	(832,035)	(1,110,848)	(278,813)		(278,813)	Additional government grants received in respect of Welfare Reform
Discretionary Awards and Welfare Benefits Team	Supplies & Services - Contributions to reserves	0	292,496	292,496		292,496	Transfer of unspent Test & Trace grant to reserves to cover costs to be incurred in 2021/22
Births Deaths & Marriages	Various	10,040	142,588	132,548		132,548	Income shortfalls as a result of reduction in number of ceremonies offset by reduction in staffing costs.
Cemeteries	Income	(230,100)	(306,781)	(76,681)		(76,681)	Additional income received as a result of an increase in burials.
Oakengates Theatre	Various	188,350	587,212	398,862		398,862	Theatre closed all year, loss of income from Theatre offset by reductions in Supplies & Services spend. The Theatre is currently being used as the rapid testing centre.
Oakengates Theatre Bar	Various	(28,030)	67,362	95,392		95,392	Loss of income from Theatre Bar as a result of closure all year. As above.
Leisure	Income	(5,164,085)	(1,387,340)	3,776,745		3,776,745	Reflects the impact of the loss income from Leisure/Ice Rink closures in April – July 2020, November 2020 and January to March 2021. This has also prevented the planned unfreezing of direct debits for Aspirations members, and implementation of a small price increase in January 2021.

2020/21 Revenue Budget Variations over £50,000							
Description		Budget	Outturn	Variation	Analysis of Variation		Comments
		£	£	£	Capital Charges	Other	
					£	£	
Education Catering	Income - net of food costs	(3,220,754)	(2,527,774)	692,980		692,980	Net impact on School catering after charging Free School Meals (FSM) & Universal Infant Free School Meals (UIFSM) less budgeted food costs to Schools. Includes costs associated with FSM deliveries 2 weeks end of Spring Term.
Commercial Catering	Income - net of food costs	(208,420)	9,505	217,925		217,925	Impact of Café Go and the Ice Rink Café being closed all year.
Cleaning - Primary School	Supplies & Services	167,383	11,229	(156,154)		(156,154)	Contingency for shortfalls against income targets, this has been released to assist the bottom line pressure
Clinically Extremely Vulnerable - CEV	Income	0	(167,953)	(167,953)		(167,953)	Grant income received to support Clinically Extremely Vulnerable (CEV) residents. This has been used to support existing staffing costs undertaking these tasks which have been incurred in other areas of the Council.
Clinically Extremely Vulnerable - CEV	Supplies & Services - Contributions to reserves	0	133,839	133,839		133,839	Transfer of unspent CEV grant to reserves
Department Holding Account	Supplies & Services - Contributions to reserves	0	180,000	180,000		180,000	See Appendix 5
Phoenix Leisure Centre	Supplies & Services - Contributions to reserves	0	27,500	27,500		27,500	See Appendix 5
Destination Team	Supplies & Services - Contributions to reserves	0	35,000	35,000		35,000	See Appendix 5
ICT - Corporate Supplies & Services	Supplies & Services - Contributions to reserves	0	20,000	20,000		20,000	See Appendix 5
Councillors Pride Fund	Supplies & Services - Contributions to reserves	0	29,556	29,556		29,556	See Appendix 5
Births Deaths & Marriages	Supplies & Services - Contributions to reserves	0	33,744	33,744		33,744	See Appendix 5
Food & Other Essentials Grant	Supplies & Services - Contributions to reserves	0	26,616	26,616		26,616	Transfer of unspent balance of Food & Other Essentials Grant to Reserves
Community Champions Grant	Supplies & Services - Contributions to reserves	0	8,770	8,770		8,770	Transfer of unspent balance of Community Champions Grant to Reserves
Variations under £50,000		58,011,290	57,914,770	(96,520)	(2)	(96,518)	
Total Communities, Customer & Commercial Services		3,134,257	9,454,946	6,320,689	(2)	6,320,691	
Corporate Communications							
Corporate Communications	Supplies & Services	35,130	131,646	96,516		96,516	Postage and printing costs associated with providing letters to residents around COVID 19
Graphics Design Team	Income	(111,325)	(46)	111,279		111,279	Change to internal charging mechanism
Variations under £50,000		97,035	79,159	(17,876)		(17,876)	
Total Corporate Communications		20,840	210,759	189,919	0	189,919	
Finance & Human Resources							
Payroll	Income	(850,010)	(903,690)	(53,680)		(53,680)	Additional income received from contracts with Schools
Bank Charges	Supplies & Services	63,340	7,087	(56,253)		(56,253)	Underspend arising on bank charges due to reduced number of transactions in the year mainly as a result of sites being closed
Treasury		12,353,069	6,660,861	(5,692,208)		(5,692,208)	Benefit arising from current low interest rates and strategy to use temporary borrowing at lower than budgeted interest rates.

2020/21 Revenue Budget Variations over £50,000							
Description		Budget	Outturn	Variation	Analysis of Variation		Comments
					Capital Charges	Other	
		£	£	£	£	£	
Team B - Revenues	Income	(924,640)	(787,107)	137,533		137,533	Loss of Court Fees income due to cases not being taken to Court during the first part of 2020/21 due to COVID
Employment Services	Supplies & Services - Contributions to reserves	0	40,000	40,000		40,000	See Appendix 5
People Services	Supplies & Services - Contributions to reserves	0	60,000	60,000		60,000	See Appendix 5
Variations under £50,000		3,882,605	3,640,258	(242,347)		(242,347)	
Total Finance & Human Resources		14,524,364	8,717,409	(5,806,955)	0	(5,806,955)	
Neighbourhood & Enforcement Services							
Public Realm	Employees	389,480	337,934	(51,546)		(51,546)	Vacant post for part of the year
Waste Collection (Veolia)	Various	5,356,530	5,449,030	92,500		92,500	Additional collection costs of as a result of additional vehicle and staffing costs from COVID19 together with a shortfall on bulk collection costs and shortfall on new build admin fees
Waste Transport, Treatment and Disposal Payments	Various	5,125,605	5,287,090	161,485		161,485	Increased tonnage levels for residual waste which has been offset by other contractual savings.
Drain Clearing	Third Party Payments	169,070	266,961	97,891		97,891	Increased contractor costs
Highways & Engineering	Various	(31,418)	(140,469)	(109,051)		(109,051)	Net over recovery on fees
Transport Policy	Employees	187,015	107,162	(79,853)		(79,853)	Underspend projected on staffing as a result of 2 vacant posts for part of the year.
NRSWA – New Roads & Streetworks Act	Various	(408,490)	(577,226)	(168,736)		(168,736)	Income received over and above income target for NRSWA
Traffic Management	Employees	328,730	259,388	(69,342)		(69,342)	Underspend on projected staffing as a result of 2 vacant posts
Highways & Transportation Strategic Policy	Employees	68,970	0	(68,970)		(68,970)	Vacant post all year
Concessionary Travel	Supplies & Services	1,839,410	1,697,706	(141,704)		(141,704)	Inflationary increase included within the budget is higher than the actual increase paid to Bus Operators resulting in an underspend.
Off Street Car Parking	Various	56,990	292,762	235,772		235,772	Loss of income from Ironbridge car parks due to suspension of parking charges during lockdown periods during the year. Also, additional premises costs including NNDR, surface water drainage and repairs & maintenance and shortfalls against income targets.
Environmental Maintenance	Capital Financing Costs	21,110	202,278	181,168	181,274	(106)	Revaluations
Depot	Capital Financing Costs	0	629,591	629,591		0	Revaluations
Off Street Car Parking	Capital Financing Costs	36,000	252,286	216,286	222,286	(6,000)	Revaluations
Trading Standards	Supplies & Services - Contribution to Reserves	0	40,000	40,000		40,000	See Appendix 5
Members Pride Fund	Supplies & Services - Contribution to Reserves	0	108,000	108,000		108,000	See Appendix 5
Asset Management Plan	Supplies & Services - Contribution to Reserves	0	63,955	63,955		63,955	See Appendix 5
Civil Parking Enforcement	Supplies & Services - Contribution to Reserves	0	87,842	87,842		87,842	See Appendix 5
Footway Lighting	Supplies & Services - Contribution to Reserves	0	150,718	150,718		150,718	Costs committed for street lighting scheme which commenced in 2020/21 and will be completed in 2021/22.
Surge Funding	Supplies & Services - Contribution to Reserves	0	37,039	37,039		37,039	Balance of COVID grants allocated for 2020/21
Variations under £50,000		17,625,339	17,226,751	(398,588)	1,054	(399,643)	
Total Neighbourhood & Enforcement Services		30,764,341	31,778,798	1,014,457	1,034,206	(19,749)	
Corporate Items							
Asset Rentals / Depreciation		(14,664,145)	(12,859,132)	1,805,013	1,805,059	(46)	
Pension		(200,000)	(279,440)	(79,440)		(79,440)	Discount negotiated for prepayment
Contributions to/from Reserves		(1,437,750)	(1,437,750)	0		0	Budgeted use of reserves in 2020/21
Year end Transfers			13,396,000	13,396,000		13,396,000	See Appendix 5

2020/21 Revenue Budget Variations over £50,000							
Description		Budget	Outturn	Variation	Analysis of Variation		Comments
		£	£	£	Capital Charges £	Other £	
Other Council Wide Items		(3,578,268)	(8,632,977)	(5,054,710)		(5,054,710)	Includes the unused element of the budgeted contingency
Covid Funding		0	(20,330,012)	(20,330,012)		(20,330,012)	
Purchase Rebates	Income	(202,500)	(279,031)	(76,531)		(76,531)	WME Dividend received - higher than budget
Staff Miscellaneous	Employees	988,390	897,210	(91,180)		(91,180)	Shropshire County Pension Fund - Compensation payments lower than budgeted
Variations under £50,000		3,444,840	3,489,568	44,728		44,728	
Total Corporate Items		(15,649,433)	(26,035,564)	(10,386,132)	1,805,059	(12,191,190)	
Total		128,974,880	129,124,579	149,699	0	149,699	
Funding		(128,974,880)	(129,163,288)	(188,408)	0	(188,408)	
Total		(0)	(38,709)	(38,709)	0	(38,709)	

2020/21 Revenue Virements for Approval

Virements To:	£	Virements From:	£
Children's Safeguarding & Family Support			
CIC Placements	92,541	Staffing - salaries	- 267,575
Post 18 Staying Put & Leaving Care Support	139,194	Children with Disabilities	- 284,043
Health Funding	323,761	Children in Care Adoption Allowances	- 150,819
Staffing - Agency Costs	556,440	Joint Adoption Service	- 40,582
Transfer to Reserves	400,000		
Capital Charges	74		
	1,512,010		- 743,020
Education & Skills			
Post 16 Transport	84,542	Work Ready, Life Ready	- 84,456
Arthog	767,948		
Job Box	362,060		
Skills Service Delivery	68,407		
Transfers to Reserves	523,250		
Capital Charges	592,084		
	2,398,291		- 84,456
Adult Social Care			
Purchasing - all types of Long term care	6,903,342	Purchasing	- 1,557,101
My Options-Adults & Children's services	1,045,064	Client contributions	- 552,368
Purchasing-short term reablement care(through BCF)	5,045,336	NHS Contributions -Joint Funding contributions	- 860,747

Virements To:	£	Virements From:	£
Use of agency staff to cover vacancies	1078345	NHS Contributions -Transforming Care Partnership(TCP)	- 280,004
Operational Teams - transfer to reserves	225,000	NHS Contributions Winter Pressures/risk share BCF/Covid beds	- 4,569,958
ASC transfer to reserves	500,000	NHS contribution other Covid	- 459,261
Transfers to Reserves	20,000	Fleet Transport	- 230,651
		Operational Team vacancies	- 752,077
		Capital Charges	- 13,125
	14,817,087		- 9,275,292
Health, Wellbeing & Commissioning			
Procurement of PPE	552,911	Commissioning SLA's	- 145,606
		Stop Smoking Service	- 186,067
Supporting People	208,770	Sexual Health Services	- 94,486
Public Health Grant	624,902	NHS Health Checks	- 64,250
Test & Trace Contribution to Reserves	842,910	Test & Trace Grant Spend	- 842,910
COMF Contribution to Reserves	3,982,256	COMF Spend	- 3,982,256
	6,211,749		- 5,315,575
Housing, Employment & Infrastructure			
Homelessness - Prevention, Bed and Breakfast gross costs	664,158	Homelessness - Prevention, Bed and Breakfast Income	- 616,213
Transfer to Reserves	116,000	Inward Investment & Business Support - Employees	- 100,093
	780,158		- 716,306
Policy & Governance			
CSE Enquiry - employees	64,280	CSE contribution from contingency	- 1,000,000
CSE Enquiry - supplies and services	2,373,069	CSE contribution from reserves	- 690,000

Virements To:	£	Virements From:	£
Electoral Registration - supplies and services	76,581	Insurance - contribution to reserves	- 250,000
Transfer to reserves	40,000		
Capital Charges	68		
	2,553,997		- 1,940,000

Prosperity & Investment

Regeneration & Investment - PIP and Service Charges	694,052	Regeneration & Investment - Management Account Employees	- 194,769
Regeneration & Investment - Carparks	357,760	Development Management - Income	- 242,999
BIT - premises related	194,000	Building Control - employees	- 80,304
BIT- property costs	167,030	Building Control - supplies and services	- 64,307
BIT - management employees	101,535	Capital Charges	- 3,418,363
BIT - supplies and services	79,805		
BIT - income	71,784		
Rights of Way - contribution to Reserves	68,709		
Transfer to Reserves	147,000		
	1,881,674		- 4,000,743

Communities, Customer & Commercial Services

CCC- Contribution from reserves	84,280	Housing Benefit/Council Tax Support Team - supplies and services	- 66,715
Cooperative Council - Income	75,000	Housing Benefit/Council Tax Support Team - income	- 278,813
ICT Corporate - Income	192,221	Cemeteries Income	- 76,681
ICT Schools - supplies and services	61,763	Cleaning - Primary Schools - Supplies and Services	- 156,154
ICT Corporate - supplies and services	63,522	Clinically Extremely Vulnerable grant income	- 167,953
Photocopying & Print Holding Account Income	89,718		

<u>Virements To:</u>	£	<u>Virements From:</u>	£
ICT Schools Trading	88,683		
Housing Benefit Subsidy - income	310,839		
Housing Benefit/Council Tax Support Team - Employees	95,525		
Discretionary Awards and Welfare Benefits - contribution to re	292,496		
Births, Deaths and Marriages	132,548		
Oakengates Theatre	398,862		
Oakengates Theatre - Bar	95,392		
Leisure Income	3,776,745		
Education Catering Income	692,980		
Commercial Catering Income	217,925		
Clinically Extremely Vulnerable - contribution to reserves	133,839		
Clinically Extremely Vulnerable - spend	34,114		
Transfers to Reserves	325,800	Capital Charges	- 2
	7,162,252		- 746,318
Corporate Communications			
Corporate Communications - supplies and services	96,516		
Graphic Design Team - Income	111,279		
	207,795		0
Finance & HR			
Team B - Revenues - Income	137,533	Payroll - Income	- 53,680
Transfer to Reserves	100,000	Bank Charges - supplies and services	- 56,253
		Treasury	- 5,692,208

Virements To:	£	Virements From:	£
	237,533		- 5,802,141
Neighbourhood & Enforcement			
Waste Collection	92500.43	Public Realm - Employees	- 51,546
Waste Transport, Treatment and Disposal	161,485	Highways & Engineering	- 109,051
Drain Cleaning - third party payments	97,891	Transport Policy - Employees	- 79,853
Offstreet Parking	235,772	New Roads & Streetwork Act - income	- 168,736
		Traffic Management - employees	- 69,342
		Highways & Transportation Strategic Policy - employees	- 68,970
		Concessionary Travel - supplies and services	- 141,704
Transfers to Reserves	450,515		
Capital Charges	1,034,206		
	2,072,369		- 689,202
Corporate			
Year End Transfers	13,396,000	Pension Lump Sum	- 79,440
Capital Charges	1,805,058	Other Council Wide Items	- 5,054,710
		Purchase Rebates - income	- 76,531
		Staff Misc - Employees	- 91,180
		Grant Funding	- 20,330,012
		Corporate Funding	- 91,050
	15,201,058		- 25,722,922
	55,035,974		- 55,035,974

Capital Approvals - by Service Area

Virements

Scheme	Service Area	Funding Source	20/21 £	21/22 £	22/23 £	23/24 £	Later Yrs £
ICT Investment Programme	Communities, Customer and Commercial Services	Prudential	(45,375.00)				
Towns Fund	Prosperity & Investment	Prudential	45,375.00				
Broadband	Housing, Employment & Infrastructure	Capital Receipts	(13,000.00)				
Towns Fund	Prosperity & Investment	Capital Receipts	13,000.00				
Get Building Fund	Prosperity & Investment	Grant	(1,132,692.86)	1,132,692.86			
Newport Innovation & Enterprise Package	Neighbourhood & Enforcement Services	Grant	1,132,692.86	(1,132,692.86)			
Get Building Fund	Prosperity & Investment	Prudential		201,514.27			
Get Building Fund	Prosperity & Investment	External		931,178.59			
Newport Innovation and Enterprise Package	Neighbourhood & Enforcement Services	Prudential		(201,514.27)			
Newport Innovation and Enterprise Package	Neighbourhood & Enforcement Services	External		(931,178.59)			
Asset Management Plan-General Works & Surveys	Prosperity & Investment	Prudential	(2,903.43)				
All Other School Schemes	Education & Skills	Prudential	2,903.43				
Total			0.00	0.00	0.00	0.00	0.00

Slippage

Scheme	Service Area	Funding Source	20/21 £	21/22 £	22/23 £	23/24 £	Later Yrs £
Children's & Adults ICT Systems review	Adult Social Care	Prudential	(58,688.04)	58,688.04			
Integrated Community Alarms	Adult Social Care	Prudential	(50,693.71)	50,693.71			
Social Care Capital Grant	Adult Social Care	Grant	(8,830.52)	8,830.52			
ICT Investment Programme	Communities, Customer & Commercial Services	Prudential	(407,292.56)	407,292.56			
Customer Services System Development	Communities, Customer & Commercial Services	Prudential	(160,270.74)	160,270.74			
Legacy Fund	Communities, Customer and Commercial Services	Revenue	(13,285.34)	13,285.34			
Legacy Fund	Communities, Customer and Commercial Services	Prudential	(140,681.19)	140,681.19			
Parks For People -Phase 2	Communities, Customer & Commercial Services	Prudential	(77,997.76)	77,997.76			
Parks For People -Phase 2	Communities, Customer & Commercial Services	Grant	(6,242.22)	6,242.22			
Leisure Capital Schemes	Communities, Customer & Commercial Services	Prudential	(8,461.38)	8,461.38			
3G Pitch	Communities, Customer & Commercial Services	Prudential	(12,160.38)	12,160.38			
Climate Change	Communities, Customer and Commercial Services	Prudential	(134,450.00)	134,450.00			
All Other School Schemes	Education & Skills	Grant	814,881.57	(814,881.57)			
All Other School Schemes	Education & Skills	External	(34,954.15)	34,954.15			
All Other School Schemes	Education & Skills	Capital Receipts	14,200.40	(14,200.40)			
Housing & Technology support for People with Learning Disabilities	Health and Wellbeing	Grant	(66,368.70)	66,368.70			
Pride in Your High Street	Housing, Employment & Infrastructure	Revenue	(36,773.87)	36,773.87			
Pride in Your High Street	Housing, Employment & Infrastructure	Prudential	(85,285.28)	85,285.28			
Housing	Housing, Employment & Infrastructure	Prudential	(16,328.27)	16,328.27			
Housing	Housing, Employment & Infrastructure	Capital Receipts	(150,499.84)	150,499.84			
Housing	Housing, Employment & Infrastructure	External	(427,388.54)	427,388.54			
Superfast Broadband Programme	Housing, Employment & Infrastructure	Capital Receipt	(94,338.98)	94,338.98			
Ironbridge Gorge Stability	Neighbourhood & Enforcement Services	Prudential	(1,372.93)	1,372.93			
Integrated Transport	Neighbourhood & Enforcement Services	Prudential	(49,114.85)	49,114.85			

Environmental Improvements	Neighbourhood & Enforcement Services	Prudential	(460,157.08)	460,157.08				
Newport Innovation & Enterprise Package	Neighbourhood & Enforcement Services	External	(344,000.00)	344,000.00				
Newport Innovation & Enterprise Package	Neighbourhood & Enforcement Services	Prudential	(201,514.27)	201,514.27				
Newport Innovation & Enterprise Package	Neighbourhood & Enforcement Services	s106	(881,018.04)	881,018.04				
Service & Financial Approved Schemes	Neighbourhood & Enforcement Services	Prudential	(172,956.90)	172,956.90				
A442 Challenge Project	Neighbourhood & Enforcement Services	Grant	(252,634.08)	252,634.08				
Pothole Action Fund	Neighbourhood & Enforcement Services	Prudential	(284,429.12)	284,429.12				
LED Lighting	Neighbourhood & Enforcement Services	Prudential	(179,507.10)	179,507.10				
Highways / Footpaths	Neighbourhood & Enforcement Services	Prudential	(310,283.68)	310,283.68				
Highways & Bridges Capital Maintenance	Neighbourhood & Enforcement Services	Prudential	(424,973.98)	424,973.98				
Telford Growth Package	Neighbourhood & Enforcement Services	Prudential	93,382.99	(93,382.99)				
Telford Growth Package	Neighbourhood & Enforcement Services	External	(93,382.99)	93,382.99				
Active Travel	Neighbourhood & Enforcement Services	Grant	(165,114.14)	165,114.14				
Legal Fees	Policy & Governance	Prudential	(60,192.97)	60,192.97				
Property Investment Portfolio	Prosperity & Investment	Prudential	320,934.12	(320,934.12)				
Property Investment Portfolio	Prosperity & Investment	Capital Receipts	(430,285.43)	430,285.43				
Property Investment Portfolio	Prosperity & Investment	Revenue	(54,772.29)	54,772.29				
Accommodation	Prosperity & Investment	Prudential	(28,299.96)	28,299.96				
Asset Management Plan-General Works & Surveys	Prosperity & Investment	Grant	(34,629.00)	34,629.00				
Asset Management Plan-General Works & Surveys	Prosperity & Investment	Prudential	(98,479.60)	98,479.60				
St Georges Regeneration	Prosperity & Investment	Prudential	(7,311.56)	7,311.56				
Town Centre Compound	Prosperity & Investment	Prudential	(72,264.55)	72,264.55				
Get Building Fund	Prosperity & Investment	Grant	(238,000.00)	238,000.00				
Orleton Park recreation	Prosperity & Investment	Prudential	218,004.01	(218,004.01)				
Stronger Communities	Prosperity & Investment	Revenue	400,000.00	(400,000.00)				
Stronger Communities	Prosperity & Investment	External	23,071.01	(23,071.01)				
Site Preparation	Prosperity & Investment	Capital Receipts	77,433.16	(77,433.16)				
Housing Company - Housing	Prosperity & Investment	Prudential	1,295,917.89	(1,295,917.89)				
Land Deal Board Schemes	Prosperity & Investment	External	(189,436.00)	189,436.00				
HCA Land Deal	Prosperity & Investment	External	(677,005.45)	677,005.45				
HCA Liability Sites	Prosperity & Investment	External	(149,587.72)	149,587.72				
Efficiency Schemes capitalisation	Corporate Items	Capital Receipt	(2,222,221.18)	2,222,221.18				
Managing the funding of the Capital Programme	Corporate Items	Capital Receipts	(1,135,572.13)	1,135,572.13				
Managing the funding of the Capital Programme	Corporate Items	Prudential	1,135,572.13	(1,135,572.13)				
Total			(6,816,111.19)	6,816,111.19	0.00	0.00	0.00	0.00

New Allocations

Scheme	Service Area	Funding Source	20/21 £	21/22 £	22/23 £	23/24 £	Later Yrs £
Legacy Fund	Communities, Customer and Commercial Services	Revenue	(41,500.00)				
Telford Town Park	Communities, Customer and Commercial Services	Prudential	(597.49)				
Leisure Capital Schemes	Communities, Customer & Commercial Services	Prudential	(1,315.21)				
All Other School Schemes	Education & Skills	External	39,248.00				
All Other School Schemes	Education & Skills	Grant	0.01				
Pride in Your High Street	Housing, Employment & Infrastructure	Revenue	(5,150.00)				

Housing	Housing, Employment & Infrastructure	S106	44,635.01					
Housing	Housing, Employment & Infrastructure	Grant		566,800.00				
Housing	Housing, Employment & Infrastructure	Capital Receipts	48,463.16					
Housing	Housing, Employment & Infrastructure	External	22,931.24					
Integrated Transport	Neighbourhood & Enforcement Services	Grant		946,000.00				
Pot Hole Action Fund	Neighbourhood & Enforcement Services	Grant		1,916,000.00				
Highways & Bridges Capital Maintenance	Neighbourhood & Enforcement Services	Grant		2,395,000.00				
Highways & Bridges Capital Maintenance	Neighbourhood & Enforcement Services	Prudential		1,000,000.00				
Flooding Repair & Renew Grants	Neighbourhood & Enforcement Services	Grant	12,473.65					
Integrated Transport	Neighbourhood & Enforcement Services	External	34,000.00					
Service & Financial Approved Schemes	Neighbourhood & Enforcement Services	External	7,000.00					
LED Lighting	Neighbourhood & Enforcement Services	Grant	47,000.00					
Environmental Improvements	Neighbourhood & Enforcement Services	External	7,200.00					
Integrated Transport	Neighbourhood & Enforcement Services	External	115,077.36					
Highways & Bridges Capital Maintenance	Neighbourhood & Enforcement Services	External	1,867.66					
Safer Routes to Schools	Neighbourhood & Enforcement Services	External	205,280.39					
Safer Routes to Schools	Neighbourhood & Enforcement Services	Revenue	(49,611.05)					
Newport Innovation & Enterprise Package	Neighbourhood & Enforcement Services	External	(150,000.00)					
Active Travel	Neighbourhood & Enforcement Services	Grant	(45,900.00)					
Decarbonisation Schemes	Prosperity & Investment	Grant		1,373,731.00				
Property Investment Portfolio	Prosperity & Investment	Revenue	264,094.94					
Property Investment Portfolio	Prosperity & Investment	Capital Receipts	161,687.56					
Asset Management Plan-General Works & Surveys	Prosperity & Investment	Grant	32,631.41					
Rights of Way	Prosperity & Investment	Revenue	76,708.99					
Managing the funding of the Capital Programme	Corporate Items	Capital Receipts	496,716.62					
Managing the funding of the Capital Programme	Corporate Items	Prudential	(496,716.62)					
Total			826,225.63	8,197,531.00	0.00	0.00	0.00	0.00

TRANSFERS TO RESERVES - YEAR END 2020/21

No	Description	Amount Requested £
1	Covid recovery and regeneration	1,250,000
2	Community Action Teams - funding for 3 years 21/22 - 23/24	1,655,000
3	Parks Funding - Pride in Your Park	1,000,000
4	Cultural, Tourism and public event initiatives and activities	1,000,000
5	Budget Strategy Reserve - to support the medium term Service & Financial planning strategy	1,258,000
6	ICT equipment and Accommodation Strategy	750,000
7	Initiatives to tackle Youth Unemployment	510,000
8	Adult Social Care - additional investment needed for BCF pressures in 21/22	500,000
9	CSE Inquiry	400,000
10	Rights of Way - £100k p.a. for 3 years 21/22 - 23/24	300,000
11	Family Safeguarding Model - resources to support family safeguarding model to deliver ongoing savings.	250,000
12	Provision for costs associated with extinguishing Fire at Overdale	250,000
13	Integrated commissioning - to fund joint posts with partners to deliver ongoing savings	200,000
14	Leisure concessions - funding for 3 years; under 18 free swimming, junior pitch discounts; concessions for armed forces	180,000
15	Resources to support Communities and Engagement Team	156,000
16	ASC Development Reserve	150,000
17	Children's' Services Development Reserve	150,000
18	Marketing activities to rebuild income levels and corporate comms	137,000
19	Deprivation of Liberty Standards increased number of doctors assessments	75,000
20	Integrating Communities	50,000
21	Additional costs arising from holding covid secure elections May 2021	40,000
22	Corporate Travel Plan	50,000
23	Ward member newsletters	30,000
24	Local Nature Reserve Sites - £2k for each of 12 sites	24,000
25	Prospectus to support inward investment and external funding bid submissions	20,000
26	Organisational Development training costs	10,000
27	Footway Lighting - committed for street lighting scheme which commenced in 2020/21 and will be completed in 2021/22.	150,718
28	PIP - allowance for voids	147,000
29	Members Pride Budget -to support commitments in 2021/22.	108,000
30	Core Finance, HR, Revenues & Payroll systems - costs to cover future system upgrades and developments	100,000
31	Civil Parking Enforcement - funding received from Parish/Town Councils to support Civil Parking Enforcement Team. Committed in future years.	87,842

No	Description	Amount Requested £
32	G100 - Asset Management Plan - required to support commitments in 2021/22.	63,955
33	Public Protection - already committed to cover contractor costs to fulfil Pollution Prevention and Control Permits.	40,000
34	Funding to support housing strategy activities	72,000
35	Culture (Destination) - Funding for visitor survey, customer/ambassador skills training, platform for sharing training materials	35,000
36	Customer Service & Welfare (Registrars) - temporary additional funding.	33,744
37	Community Services - residual balance in Councillors Pride Fund which will be spent in 21/22.	29,556
38	Operations (Leisure) - temporary additional funding.	27,500
39	My Options - required to support the next steps in the changes to the service; linked to ALD transformation.	20,000
40	ICT - funding to cover WAN contract savings not able to be delivered in 2020/21 due to COVID delaying the installation of lines.	20,000
41	Arthog Wales - essential works committed - orders placed but delayed until 2021/22 due to Covid restrictions.	10,000
42	Arthog Wales - income from sale of minibuses, committed towards purchase of replacements.	3,250
Total		11,343,565